# **Texas Beef Council**

# **BOARD OF DIRECTORS MEETING**

JUNE 2023



Strengthen demand for beef as the world's most preferred and trusted protein.

### TEXAS BEEF COUNCIL (TBC) Board of Directors Meeting

Austin, Texas Thursday, June 1, 2023 10:00 AM

#### <u>AGENDA</u>

#### 1. Call to Order and Establish Quorum

#### 2. Approval of Minutes

#### 3. Officer and Committee Reports

- A. Advisory Committees Joint Report
- B. Executive Vice President's Report

#### 4. Action Items

**Executive Committee Report** 

A. Ratify Executive Committee Action

Audit & Budget Committee Reports

B. Accept Financial Reports

Additional Action

C. Approve Nominating Committee

#### 5. Discussion Items Not Requiring Action

- A. U.S. Meat Export Federation (USMEF) Director Report
- B. Federation Director Report
- C. Litigation Update
- D. Next Board Meeting Date August 23, 2023
- 6. Adjourn

# MINUTES

## TEXAS BEEF COUNCIL Board of Directors Meeting Report

| Chairman's Name:   | Pat McDowell                                |
|--------------------|---|
| Meeting Time/Date: | 9:31 a.m., Wednesday, February 15, 2023     |
| Meeting Place:     | Texas Beef Council, Austin, Texas (Virtual) |

#### <u>Roll Call</u> Directors:

Dan Gattis, Mark Sustaire, Leslie Kinsel, Fred Schuetze, Richard Winter, Amy Kirkland, Brandon Cutrer, Brian Malaer, Pat McDowell, Marsha Shoemaker, Neil Dudley, Chloe Wilson, Sarah McKenzie, Shannon Treichel, Gilly Riojas, Brandi Richards, Dane Elliott, Klazina de Boer

#### Guests:

Debbie Gill, Kinley Hartman

#### Staff:

Adriana Mora, Amber Elwood, Amy Foster, Cheyenne Pierce, Hannah Fuerniss, Jason Bagley, Jennifer Matison, Jerry McPherson, Jordan Manning, Kaleb McLaurin, Kathleen Pickett, Layla Mays, Michael Loeffler, Molly McAdams, Rachel Chou, Victoria Heller

#### **Decisions Made**

Chairman called the meeting to order and established a quorum.

#### Approved the minutes of the November 16, 2022, Board meeting

Motion by Mark Sustaire Second by Fred Schuetze Motion Passed

#### Approved Action Item A – Ratification of Executive Committee Action

Motion by Pat McDowell Second by Mark Sustaire Motion Passed

#### Approved Action Item B – Accept FY23 Financial Statements

Motion by Fred Schuetze Second by Brandi Richards Motion Passed

#### Approved Action Item C – Accept the FY22 Audited Financial Statements

Motion by Fred Schuetze Second by Brian Malaer Motion Passed

#### **Officer and Committee Reports**

#### **Executive Committee Report**

The Executive Committee reviewed the revised budget for FY23. Michael Loeffler presented budget revisions by budget area. Following discussion, the Committee unanimously agreed to accept the revised FY23 Budget as presented and recommends acceptance by the Board.

#### Audit & Budget Committee Report

Fred Schuetze reported on the February 10, 2023, Audit & Budget Committee meeting. The committee met with representatives of the accounting firm Atchley & Associates, who reviewed the FY22 audited financial statements. The committee also reviewed the December 2022 financial statements. The committee recommends that the Board accept both of these financial statements. The committee also received a presentation from CattleFax on Texas cattle industry issues.

#### **Executive Vice President's Report**

Molly McAdams reported highlights of TBC staff projects and partnerships. McAdams noted that Texas had excellent attendance at the winter national conference and is pleased with the leadership representation on the Federation, Cattlemen's Beef Board (CBB), and the Operating Committee.

#### **Discussion Items**

#### **Litigation Update**

Molly McAdams provided a brief update on the litigation between R-CALF and USDA regarding administrative procedures.

#### Federation & CBB Director Reports

Federation and CBB directors who attended the Cattle Industry Annual Meeting offered their perspectives on the individual committee meetings and overall impressions of the meeting.

#### National Cattlemen's Beef Association (NCBA) and USMEF Audited Financial Reports

TBC is required to provide a report to CBB stating that we have reviewed the financial statements of beef promotion organizations that received significant funding from TBC. When reviewing these organizations' financial statements, we are primarily looking for a report from their auditor stating that they found no instances of noncompliance with the Act and Order. It was noted that USMEF's and NCBA's financial statements contain the required report indicating compliance with the Act and Order.

#### Future Meeting Dates

The next Board meeting will be on June 1, 2023 with Committees.

#### A<u>djourn</u>

Approve Motion to Adjourn at 10:56 AM Motion by Richard Winter Second by Amy Kirkland Motion Passed

Report Submitted by:

Pat McDowell

Date Submitted: June 1, 2023 Distribution: Board of Directors

# **ACTION ITEMS**

### TBC ACTION ITEM: A Ratification of Executive Committee Actions

#### Action Item:

#### Ratify the actions taken by the Executive Committee as presented.

#### **Background:**

The Executive Committee met by conference call on May 15, 2023, and approved mid-year budget redirections as detailed in the following schedules. The committee also approved a budget recommendation for the 2024 voluntary investment as follows:

- Federation of State Beef Councils at \$1,134,000
- U.S. Meat Export Federation at \$1,296,000.

#### **Rationale:**

<u>Article VI, Section 1. Executive Committee</u> of the <u>TBC Bylaws</u> state that the Executive Committee "may act for and on behalf of the Board between meetings of the Board; provided that a report of any actions taken shall be reported at the next Board meeting for ratification."

#### **Financial Impact:**

None

#### Staff Impact:

None

# TEXAS BEEF COUNCIL Mid-Year Budget Status Report April 30, 2023

At this time each year, we prepare a mid-year budget status report to identify tactics and categories that are projected to exceed the budget by year-end. In addition to determining if we are generally on target with expenses, we aim to identify those programs that the staff believes will not occur as originally planned, which could result in unspent budget dollars. Where appropriate, these unspent dollars could be used to fund programs that were not included in the original budget, enhance existing programs, or continue existing programs that are projected to exceed the budget.

As you know, TBC conducts programs that are partially funded using TBC's resources and partially funded with resources provided by the BPRCT. Furthermore, the BPRCT must present its budget and any amendments to the Commissioner of the Texas Department of Agriculture (TDA) for approval. Since TDA requires expenses to be budgeted using different categories than those used by TBC, we have attempted to move funds within TDA's categories whenever possible to minimize the impact on BPRCT's budget.

#### DIRECT PROGRAM EXPENSES

Overall, direct program expenses are projected to be \$346,418 under budget for FY23. Please see the attached Direct Program Expense Projections and Direct Program Expense Budget Redirections schedules for a complete listing of all tactics and the projected results for the year. Tactics projected to exceed budget for the year are as follows:

#### **Consumer Marketing**

*Tactic 4112 – Branding & Promotions.* Projected total expense for FY23, \$221,128; projected over budget, \$33,128 – 17.62%. This tactic is projected to exceed the budget because of BLT branding design work and a promotion with Tom Perini that were not included in the original plan for the year. Both of these items were added to this year's plan anticipating unspent funds in Paid Advertising.

*Tactic 4131 – BLT Brand Activation.* Projected total expense for FY23, \$609,485; projected over budget, \$58,985 – 10.71%. When the FY23 budget was prepared, we did not anticipate the capitalization of website development cost in the prior fiscal year and that the amortization of this cost would be included in this tactic. In addition, we did not adequately anticipate attendance at the 2022 State Fair and significantly under-estimated expenses related to the fair at the beginning of the fiscal year. Since State Fair straddles the fiscal year-end, we have also increased estimates of expenses for the 2023 State Fair at the end of this fiscal year. We also did a special mailing to certain Beef Team members that enabled us to use some old materials that needed to be eliminated from inventory.

*Tactic 4133 – Information Dissemination.* Projected total expense for FY23, \$118,352; projected over budget, \$32,352 – 37.62%. The cost of materials requested by consumers and materials sent to specific influencers is recorded in this tactic. The budget for FY23 was based on material requests in the past few years; however,

materials requests during the first half of the year have greatly exceeded expectations. We are projecting that this trend will continue for the remainder of the year.

#### **Nutrition & Health**

*Tactic 4225 – Nutrition Content.* Projected total expense for FY23, \$20,512; projected over budget, \$6,512 – 46.51%. This tactic will be over-budget because of enhancements to our website that we originally planned for next year. To enhance the usability of a program we are launching this year, we are adding an online registration capability to the website. This will also give us pertinent information, such as usage and analytics, to keep track of for future additions, edits, and contacts.

*Tactic 4234 – Consumer Nutrition Education.* Projected total expense for FY23, \$96,504; projected over budget, \$33,504 – 53.18%. The cost of developing the new Sports Nutrition Game Plan program is projected to exceed the budget due to an expansion of certain aspects of this program. In addition, after the year began, staff determined that TBC's participation in the Marathon Kids program better fit in this tactic rather than the tactic it was initially included in because of its focus on the K-12 audience. Accordingly, the budget for Marathon Kids needs to be transferred to this tactic.

#### **Producer Communications**

*Tactic 6116 – Producer Earned Media*. Projected total expense for FY23, \$21,693; projected over budget, \$4,693 – 27.61%. The cost of additional content development will cause this tactic to exceed the budget. This content will be used in all Producer Communications efforts.

#### **Beef Quality & Beef Safety**

*Tactic 7111 – Beef Quality Assurance*. Projected total expense for FY23, \$96,325; projected over budget, \$11,325 – 13.32%. This year, we have experienced an influx of requests for additional BQA meetings. Anticipating unspent funds in other tactics, we added new BQA and producer education meetings we are hosting with our partners.

Tactic 7131 – Beef Quality & Safety Research. Projected total expense for FY23, \$190; projected over budget, \$190 – 100.00%. The budget for this tactic was eliminated as part of the budget amendment to reduce expenses for the year. Even though we will not have any research projects this year, we still have a small amount of cost related to our research activities.

#### Export Market Development

*Tactic 8112 – International Industry Meetings*. Projected total expense for FY23, \$4,331; projected over budget, \$831 – 23.74%. Increased travel costs this year will cause this tactic to go over budget.

#### Collections

*Tactic 2311 – Collection Activities.* Projected total expense for FY23, \$53,771; projected over budget, \$8,771 – 19.49%. The original budget for this tactic did not include a sufficient amount for the amortization of capitalized program development costs. Additional program development costs were capitalized in the prior fiscal year after the budget was developed. In addition, we have incurred additional programming costs in the current year for enhancements to the system's functionality. *Tactic 2313 – Field Staff Activities.* Projected total expense for FY23, \$47,117; projected

over budget, \$17,117 – 57.06%. During FY23, we have increased field staff engagement and the number of site visits conducted. In addition, our new industry relations staff person has been traveling much more than usual as he introduces himself to collection sites across the state and works on building relationships.

#### **PROGRAM IMPLEMENTATION EXPENSES**

Overall, program implementation is projected to be \$172,493 under budget for FY23. Please see the attached Program Implementation Expense Projections and Program Implementation Expense Budget Redirections schedules for a complete listing of all categories and the projected results for the year.

Personnel cost categories (salaries, payroll taxes, employee insurance, and retirement) are projected to come in under budget because certain positions budgeted for FY23 will not be filled for part of the year.

Categories that are projected to exceed the budget for the year are as follows:

*Meals.* Projected total expense for FY23, \$11,134; projected over budget, \$3,134 – 39.18%. Additional meals in connection with board-related activities and staff development and training programs will cause this tactic to go over budget for the year.

*Travel Miscellaneous*. Projected total expense for FY23, \$2,428; projected over budget, \$1,428 – 142.80%. Greater vehicle use than we have experienced in the past several years will cause this category to go over budget, primarily due to an increase in tolls.

*Perishables.* Projected total expense for FY23, \$10,277; projected over budget, \$2,277 – 28.46%. We have increased the number and improved the quality of board-related meals this year, which will cause the category to exceed the budget.

*General Taxes.* Projected total expense for FY23, \$110,670; projected over budget, \$21,670 – 24.35%. The appraisal of TBC's property increased significantly for 2023. While we are challenging this appraisal, we anticipate a large increase in property taxes for the year.

Office Equipment and Software. Projected total expense for FY23, \$44,224; projected over budget, \$3,124 – 7.60%. The original budget for the year did not adequately account for the cost of our new Human Resources platform or some of the other software applications we now use. As a result, this category we are over budget for the year.

*Kitchen Supplies.* Projected total expense for FY23, \$1,286; projected over budget, \$286 – 28.60%. Minor budget overage.

*Professional Services.* Projected total expense for FY23, \$124,903; projected over budget, \$2,303 – 1.88%. After the budget was approved for FY23, we determined that certain items we had budgeted in Contract Services should be reflected in Professional Services. Accordingly, a portion of the Contract Services budget needs to be transferred.

#### TEXAS BEEF COUNCIL Direct Program Expense Projections

|              |                                    | -         | V 27 Expond      |           | FY 23             | Percent       |                   |
|--------------|------------------------------------|-----------|------------------|-----------|-------------------|---------------|-------------------|
|              |                                    |           | Y 23 Expens      |           |                   | <b>D</b>      |                   |
|              | <b>T</b>                           | Actual    | Projected        | Actual    | Annual            | Budget        | of Budget         |
|              | Tactic/Description                 | Oct-Apr   | May-Sep          | Expenses  | Budget            | Variance      | Spent             |
| 3111         | Retail Education                   | \$ 7,640  | \$ 13,000        | \$ 20,640 | \$ 25,000         | \$ 4,360      | 82.56%            |
|              | Industry Meetings & Planning       | 3,122     | 1,500            | 4,622     | 6,000             | 1,378         | 77.03%            |
| 3131         | Retail Engagement                  | 57,252    | 40,000           | 97,251    | 220,000           | 122,749       | 44.21%            |
|              | Retail - 3100                      | 68,014    | 54,500           | 122,513   | 251,000           | 128,487       | 48.81%            |
| 3211         | Foodservice Education              | 212,078   | 159,250          | 371,328   | 373,000           | 1,672         | 99.55%            |
|              | Industry Meetings & Planning       | 846       | 3,000            | 3,846     | 5,000             | 1,154         | 76.92%            |
|              | Foodservice Outreach/Promotion     | 23,848    | 17,500           | 41,348    | 45,000            | 3,652         | 91.88%            |
|              | BLC Community Development          | 897       | 13,500           | 14,397    | 17,500            | 3,103         | 82.27%            |
|              | Foodservice - 3200                 | 237,669   | 193,250          | 430,919   | 440,500           | 9,581         | 97.82%            |
| 4111         | Beef Loving Texans Store           | 844       | 135              | 979       | 1,000             | 21            | 97.90%            |
|              | Branding & Promotions              | 123,130   | 97,998           | 221,128   | 188,000           | (33,128)      | 117.62%           |
|              | BLT Paid Advertising               | 1,456,105 | 1,353,911        | 2,810,016 | 2,894,000         | 83,984        | 97.10%            |
|              | Industry Meetings & Planning       | 4,343     | -                | 4,343     | 8,000             | 3,657         | 54.29%            |
|              | BLT Earned Media                   | 95,109    | 107,781          | 202,890   | 219,000           | 16,110        | 92.64%            |
|              | BLT Content                        | 177,582   | 244,382          | 421,964   | 462,000           | 40,037        | 91.33%            |
|              | AgriLife Extension Engagement      | 90        | 19,900           | 19,990    | 20,000            | 10            | 99.95%            |
|              | BLT Brand Activation               | 277,905   | 331,580          | 609,485   | 550,500           | (58,985)      | 110.71%           |
|              | BLT Social Media                   | 40,683    | 36,384           | 77,067    | 86,000            | 8,933         | 89.61%            |
|              | Information Dissemination          | 83,374    | 34,978           | 118,352   | 86,000            | (32,352)      | 137.62%           |
| 1100         | Consumer Marketing - 4100          | 2,259,165 | 2,227,049        | 4,486,214 | 4,514,500         | 28,287        | 99.37%            |
| 4226         | Industry Meetings & Planning       | 3,553     | 2,227,040        | 3,553     | 5,000             | 1,447         | 71.06%            |
|              | Health Professional Outreach       | 70,118    | 133,956          | 204,074   | 213,000           | 8,926         | 95.81%            |
|              | Medical Office Outreach            | 722,499   | 495,936          | 1,218,435 | 1,429,000         | 210,565       | 85.26%            |
|              | Nutrition Content                  | 10,812    | 495,936<br>9,700 | 20,512    | 1,429,000         | (6,512)       | 146.51%           |
|              | Consumer Nutrition Education       | 51,246    | 45,258           | 96,504    | 63,000            | (33,504)      |                   |
| 4234         | Nutrition & Health - 4200          | 858,228   | 684,850          | 1,543,078 | 1,724,000         | 180,922       | 89.51%            |
| 5111         | Crisis Communications              | 030,220   | 1,000            | 1,043,078 | 1,724,000         | 100,922       | 100.00%           |
|              | Industry Advocacy                  | 8,005     | 26,750           | 34,755    | 35,000            | 245           | 99.30%            |
|              | Issues & Reputation Management     | 1,500     | 3,500            | 5,000     | 5,000             | 243           | 100.00%           |
| 5115<br>5115 | Production Content                 | 1,002     | 88,500           | 89,592    | 90,000            | 408           | 99.55%            |
| 5115         | Issues & Reputation Mgmt - 5100    | 10,597    | 119,750          | 130,347   | 131,000           | 653           | 99.50%            |
| 6111         | Producer Direct Communications     | 77,728    | 63,200           | 140,928   | 141,000           | 72            | 99.95%            |
|              | Producer Assets                    | 68,970    | 13,800           | 82,770    | 83.000            | 230           | 99.72%            |
|              | Producer Influencer Communications | 28,036    | 12,430           | 40,466    | 41,000            | 534           | 98.70%            |
|              | Industry Meetings & Planning       | 28,030    | 3,930            | 5,939     | 6,000             | 61            | 98.98%            |
|              | Producer Earned Media              | 12,193    | 9,500            | 21,693    | 17,000            | (4,693)       | 127.61%           |
|              | Producer Paid Media                | 62,137    | 46,825           | 108,962   | 109,000           | (4,093)       | 99.97%            |
|              | Producer Strategy                  | 48,519    | 27,275           | 75,794    | 76,000            | 206           | 99.73%            |
| 0110         | Producer Communications - 6100     | 299,592   | 176,960          | 476,552   | 473,000           | (3,552)       | 100.75%           |
| 7111         | Beef Quality Assurance             | 25,825    | 70,500           | 96,325    | 85,000            | (11,325)      | 113.32%           |
|              | AgriLife BQA Travel                | 5,541     | 10,000           | 5,541     | 10,000            | 4,459         | 55.41%            |
|              | Industry Meetings & Planning       | 2,217     | - 750            | 2,967     | 3,000             | 4,459         | 98.90%            |
| 713          | Beef Quality & Safety Research     | 2,217     | / 50             | 2,967     | 3,000             | (190)         | 98.90%            |
| 101          | Beef Quality/Safety - 7100         | 33,773    | 71,250           | 105,023   | 98,000            | (7,023)       | 107.17%           |
| 8111         | USMEF Programs                     | 35,025    | 390,400          | 425,425   | 98,000<br>426,500 | 1,075         | 99.75%            |
|              | International Industry Meetings    | 35,025    | 1,000            | 425,425   |                   | (831)         | 99.75%<br>123.74% |
|              | Export Mkt Development - 8100      | 3,331     | 391,400          | 4,331     | 3,500<br>430,000  | 244           | 99.94%            |
| 2311         | Collection Activities              | 30,330    | 22,000           | 53,771    | 430,000           | (8,771)       | 119.49%           |
|              | Compliance Activities              | 26        | 540              | 566       | 20,000            | 19,434        | 2.83%             |
|              | Field Staff Activities             | 12,617    | 34,500           | 47,117    | 30,000            | (17,117)      | 157.06%           |
|              | Texas Checkoff Refunds             | 673       | 410              | 1,083     | 2,000             | 917           | 54.15%            |
| 2014         | Total Collections - 2300           | 45,087    | 57,450           | 1,083     | 97,000            | (5,537)       | 105.71%           |
| 8801         | Texas Beef Ambassadors             | 40,007    | 57,450           | 102,537   | 97,000            | (5,537) 5,000 | 0.00%             |
|              | Local Beef Promotion               | 238       | 2,850            | 3,088     | 5,000             | 1,912         | 61.76%            |
|              | Education Projects                 | 356       | 1,450            | 1,806     | 5,000             | 3,194         | 36.12%            |
|              | Producer Education                 | -         | 750              | 750       | 5,000             | 4,250         | 15.00%            |
|              | Texas Cattlewomen - 8800           | 594       | 5,050            | 5,644     | 20,000            | 14,356        | 28.22%            |
|              |                                    | 3,851,075 | 3,981,509        | 7,832,583 | 8,179,000         | 346,418       | 95.76%            |

#### TEXAS BEEF COUNCIL Direct Program Expense Budget Redirections

| r            | FY23 FY 23 Budget  |                   |                   |                          |                  |                    |                  |  |  |  |
|--------------|--|-------------------|-------------------|--------------------------|------------------|--------------------|------------------|--|--|--|
|              |  | _                 |                   |                          |                  | Durdmet            | Percent          |  |  |  |
|              | Tastia/Description   | Projected         | Current           | Proposed<br>Redirections | Amended          | Budget<br>Variance | of Budget        |  |  |  |
|              | Tactic/Description   | Expenses          | Budget            | Redirections             | Budget           | variance           | Spent            |  |  |  |
| 3111         | Retail Education   | \$ 20,640         | \$ 25,000         |                          | \$ 25,000        | \$ 4,360           | 82.56%           |  |  |  |
| 3112         | Industry Meetings & Planning                                 | 4,622             | 6,000             |                          | 6,000            | 1,378              | 77.03%           |  |  |  |
| 3131         | Retail Engagement  | 97,251            | 220,000           | (9,000)                  | 211,000          | 113,749            | 46.09%           |  |  |  |
|              | Retail - 3100  | 122,513           | 251,000           | (9,000)                  | 242,000          | 119,487            | 50.63%           |  |  |  |
| 3211         | Foodservice Education  | 371,328           | 373,000           |                          | 373,000          | 1,672              | 99.55%           |  |  |  |
| 3212         | Industry Meetings & Planning                                 | 3,846             | 5,000             |                          | 5,000            | 1,154              | 76.92%           |  |  |  |
| 3222         | Foodservice Outreach/Promotion                               | 41,348            | 45,000            |                          | 45,000           | 3,652              | 91.88%           |  |  |  |
| 3232         | BLC Community Development                                    | 14,397            | 17,500            |                          | 17,500           | 3,103              | 82.27%           |  |  |  |
|              | Foodservice - 3200   | 430,919           | 440,500           | -                        | 440,500          | 9,581              | 97.82%           |  |  |  |
| 4111         | Beef Loving Texans Store                                     | 979               | 1,000             |                          | 1,000            | 21                 | 97.90%           |  |  |  |
| 4112         | Branding & Promotions  | 221,128           | 188,000           | 35,000                   | 223,000          | 1,872              | 99.16%           |  |  |  |
|              | BLT Paid Advertising   | 2,810,016         | 2,894,000         | (35,000)                 | 2,859,000        | 48,984             | 98.29%           |  |  |  |
|              | Industry Meetings & Planning                                 | 4,343             | 8.000             | ,                        | 8.000            | 3,657              | 54.29%           |  |  |  |
|              | BLT Earned Media   | 202,890           | 219,000           |                          | 219,000          | 16,110             | 92.64%           |  |  |  |
| 4126         | BLT Content  | 421,964           | 462,000           | (38,000)                 | 424,000          | 2,037              | 99.52%           |  |  |  |
|              | AgriLife Extension Engagement                                | 19,990            | 20,000            | , , -,                   | 20,000           | 10                 | 99.95%           |  |  |  |
| 4131         | BLT Brand Activation   | 609,485           | 550,500           | 60,000                   | 610,500          | 1,015              | 99.83%           |  |  |  |
|              | BLT Social Media   | 77,067            | 86,000            |                          | 86,000           | 8,933              | 89.61%           |  |  |  |
| 4133         | Information Dissemination                                    | 118,352           | 86,000            | 34,000                   | 120,000          | 1,648              | 98.63%           |  |  |  |
|              | Consumer Marketing - 4100                                    | 4,486,214         | 4,514,500         | 56,000                   | 4,570,500        | 84,287             | 98.16%           |  |  |  |
| 4226         | Industry Meetings & Planning                                 | 3,553             | 5,000             | ,                        | 5,000            | 1,447              | 71.06%           |  |  |  |
|              | Health Professional Outreach                                 | 204,074           | 213,000           |                          | 213,000          | 8,926              | 95.81%           |  |  |  |
|              | Medical Office Outreach                                      | 1,218,435         | 1,429,000         | (111,300)                | 1,317,700        | 99,265             | 92.47%           |  |  |  |
|              | Nutrition Content  | 20,512            | 14,000            | 2,500                    | 16,500           | (4,012)            | 124.32%          |  |  |  |
|              | Consumer Nutrition Education                                 | 96,504            | 63,000            | 35,000                   | 98,000           | 1,496              | 98.47%           |  |  |  |
| 4234         | Nutrition & Health - 4200                                    | 1,543,078         | 1,724,000         | (73,800)                 | 1,650,200        | 107,122            | 93.51%           |  |  |  |
| 5111         | Crisis Communications  | 1,000             | 1,000             | (73,000)                 | 1,000,200        | 107,122            | 100.00%          |  |  |  |
|              | Industry Advocacy  | 34,755            | 35,000            |                          | 35,000           | 245                | 99.30%           |  |  |  |
| 5112         | Issues & Reputation Management                               | 5,000             | 5,000             |                          | 5,000            | 243                | 100.00%          |  |  |  |
| 5115         | Production Content   | 89,592            | 90,000            |                          | 90,000           | 408                | 99.55%           |  |  |  |
| 5115         | Issues & Reputation Mgmt - 5100                              | 130,347           | 131,000           | -                        | 131,000          | 653                | 99.50%           |  |  |  |
| 6111         | Producer Direct Communications                               | 140,928           | 141,000           | _                        | 141,000          | 72                 | 99.95%           |  |  |  |
|              | Producer Assets  | 82,770            | 83,000            |                          | 83,000           | 230                | 99.72%           |  |  |  |
|              | Producer Influencer Communications                           | 40,466            | 41,000            |                          | 41,000           | 534                | 98.70%           |  |  |  |
|              | Industry Meetings & Planning                                 | 40,488            | 6,000             |                          | 6,000            | 61                 | 98.98%           |  |  |  |
|              | Producer Earned Media  | 21,693            | 17,000            | 5,000                    | 22,000           | 307                | 98.60%           |  |  |  |
| 6117         | Producer Paid Media  | 108,962           | 109,000           | 5,000                    | 109,000          | 307                | 99.97%           |  |  |  |
| 6118         | Producer Strategy  | 75,794            | 76,000            |                          | 76,000           | 206                | 99.97%           |  |  |  |
| 0110         | Producer Strategy<br>Producer Communications - 6100          | 476,552           | 473,000           | 5,000                    | 478,000          | 1,448              | 99.73%           |  |  |  |
| 7111         | Beef Quality Assurance                                       | 476,552<br>96,325 | 473,000<br>85,000 | 5,000                    | 96,800           | 475                | 99.70%<br>99.51% |  |  |  |
|              | AgriLife BQA Travel  | 96,325<br>5,541   | 10,000            | 11,000                   | 10,000           | 475                | 99.51%<br>55.41% |  |  |  |
|              | Industry Meetings & Planning                                 | 2,967             | 3,000             |                          | 3,000            | 4,459              | 98.90%           |  |  |  |
| 713          | Beef Quality & Safety Research                               | 2,967             | 3,000             | 500                      | 3,000            | 33                 | 98.90%<br>38.00% |  |  |  |
| 101          | Beef Quality & Safety Research<br>Beef Quality/Safety - 7100 |                   | 00 000            | 12,300                   |                  |                    |                  |  |  |  |
| 0111         |  | 105,023           | 98,000            | 12,300                   | 110,300          | 5,277              | 95.22%           |  |  |  |
| 8111<br>8112 | USMEF Programs<br>International Industry Meetings            | 425,425           | 426,500           | 1 000                    | 426,500          | 1,075              | 99.75%           |  |  |  |
| 0112         | Export Mkt Development - 8100                                | 4,331<br>429,756  | 3,500<br>430,000  | 1,000                    | 4,500<br>431,000 | 169<br>1,244       | 96.24%<br>99.71% |  |  |  |
| 2711         | Collection Activities  |                   |                   |                          |                  | 729                |                  |  |  |  |
|              |  | 53,771            | 45,000            | 9,500                    | 54,500           | 434                | 98.66%           |  |  |  |
|              | Compliance Activities<br>Field Staff Activities              | 566<br>47,117     | 20,000 30,000     | (19,000) 18,000          | 1,000<br>48,000  | 434<br>883         | 56.60%<br>98.16% |  |  |  |
|              | Texas Checkoff Refunds                                       | 47,117            | 2,000             | 18,000                   | 48,000           | 883<br>917         | 98.16%<br>54.15% |  |  |  |
| 2314         |  |                   |                   | 0.500                    |                  |                    |                  |  |  |  |
| 8801         | Total Collections - 2300<br>Texas Beef Ambassadors           | 102,537           | 97,000<br>5,000   | 8,500                    | 105,500<br>5.000 | 2,963<br>5,000     | 97.19%<br>0.00%  |  |  |  |
|              | Local Beef Promotion   | 3,088             | 5,000             |                          | 5,000            | 5,000              | 61.76%           |  |  |  |
|              | Education Projects   | 1,806             | 5,000             |                          | 5,000            | 3,194              | 36.12%           |  |  |  |
|              | Producer Education   | 750               | 5,000             |                          | 5,000            | 4,250              | 15.00%           |  |  |  |
|              | Texas Cattlewomen - 8800                                     | 5,644             | 20,000            | -                        | 20,000           | 14,356             | 28.22%           |  |  |  |
|              |  | 7,832,583         | 8,179,000         | -                        | 8,179,000        | 346,418            | 95.76%           |  |  |  |

# TEXAS BEEF COUNCIL Program Implementation Expense Projections

|                              | F         | Y23 Expense  | es        | FY23      |          |         |
|------------------------------|-----------|--------------|-----------|-----------|----------|---------|
|                              | Actual    | Projected    | Total     | Annual    | Budget   | Percent |
| Description                  | Oct-Apr   | -<br>May-Sep | Expenses  | Budget    | Variance | Spent   |
|                              |           |              |           |           |          |         |
| Salaries                     | 1,279,292 | 950,851      | 2,230,143 | 2,342,000 | 111,857  | 95.22%  |
| Payroll Taxes                | 94,200    | 64,571       | 158,771   | 172,200   | 13,429   | 92.20%  |
| Workers' Compensation        | 1,785     | 1,625        | 3,410     | 3,900     | 490      | 87.44%  |
| Employee Insurance           | 216,220   | 142,448      | 358,668   | 376,500   | 17,832   | 95.26%  |
| Retirement                   | 58,022    | 42,519       | 100,541   | 114,600   | 14,059   | 87.73%  |
| Dues & Subscriptions         | 3,426     | 2,206        | 5,632     | 6,500     | 868      | 86.65%  |
| Seminars & Conventions       | 1,385     | 2,400        | 3,785     | 6,500     | 2,715    | 58.23%  |
| Travel - Lodging             | 7,340     | 6,975        | 14,315    | 15,000    | 685      | 95.43%  |
| Travel - Air Fare            | 2,606     | 3,120        | 5,726     | 7,500     | 1,774    | 76.35%  |
| Travel - Auto                | 7,323     | 15,625       | 22,948    | 30,000    | 7,052    | 76.49%  |
| Meals                        | 6,653     | 4,481        | 11,134    | 8,000     | (3,134)  | 139.18% |
| Travel Miscellaneous         | 1,428     | 1,000        | 2,428     | 1,000     | (1,428)  | 242.80% |
| Federation Director Travel   | 6,866     | 19,000       | 25,866    | 33,000    | 7,134    | 78.38%  |
| Contract Services            | 807       | -            | 807       | 8,500     | 7,693    | 9.49%   |
| Decorations                  | -         | 190          | 190       | 500       | 310      | 38.00%  |
| Equipment Rental             | -         | 225          | 225       | 500       | 275      | 45.00%  |
| Facility or Booth Rental     | -         | -            | -         | 500       | 500      | 0.00%   |
| Perishables                  | 5,446     | 4,831        | 10,277    | 8,000     | (2,277)  | 128.46% |
| Photography/Slides/Video     | 86        | 56           | 142       | 500       | 358      | 28.40%  |
| Postage & Freight            | 2,025     | 1,175        | 3,200     | 3,300     | 100      | 96.97%  |
| Printing & Printed Materials | 3,020     | 4,244        | 7,264     | 8,500     | 1,236    | 85.46%  |
| Shipping Supplies            | 1,068     | 1,250        | 2,318     | 3,000     | 682      | 77.27%  |
| Supplies                     | 331       | 1,250        | 1,581     | 3,000     | 1,419    | 52.70%  |
| Utilities                    | 9,909     | 16,500       | 26,409    | 27,500    | 1,091    | 96.03%  |
| Building Maintenance         | 24,898    | 31,319       | 56,217    | 67,000    | 10,783   | 83.91%  |
| Telephone                    | 8,206     | 10,025       | 18,231    | 20,700    | 2,469    | 88.07%  |
| Depreciation                 | 53,047    | 46,500       | 99,547    | 112,000   | 12,453   | 88.88%  |
| General Insurance            | 25,257    | 21,081       | 46,338    | 48,200    | 1,862    | 96.14%  |
| General Taxes                | 15,670    | 95,000       | 110,670   | 89,000    | (21,670) | 124.35% |
| Office Equipment Rental      | 5,179     | 4,669        | 9,848     | 11,200    | 1,352    | 87.93%  |
| Office Equip & Software      | 17,314    | 26,910       | 44,224    | 41,100    | (3,124)  | 107.60% |
| Vehicle Repair & Maint.      | 9,377     | (1,191)      | -         | 8,500     | 314      | 96.31%  |
| Office Expense               | 10,223    | 7,300        | 17,523    | 18,000    | 477      | 97.35%  |
| Kitchen Supplies             | 907       | 379          | 1,286     | 1,000     | (286)    | 128.60% |
| Professional Services        | 64,473    | 60,430       | 124,903   | 122,600   | (2,303)  | 101.88% |
| USDA Oversight               | 7,751     | 7,045        | 14,796    | 15,000    | 204      | 98.64%  |
| Expense Allocation           | (31,922)  | (31,119)     | (63,041)  | (77,800)  | (14,759) | 81.03%  |
|                              | 1,919,618 | 1,564,889    | 3,484,507 | 3,657,000 | 172,493  | 95.28%  |

# TEXAS BEEF COUNCIL Program Implementation Expense Budget Redirections

|                              | FY23      |           | FY23 Budget  | t         |          | Percent   |
|------------------------------|-----------|-----------|--------------|-----------|----------|-----------|
|                              | Projected | Current   | Proposed     | Amended   | Budget   | of Budget |
| Description                  | Expenses  | Budget    | Redirections | Budget    | Variance | Spent     |
|                              |           |           |              |           |          |           |
| Salaries                     | 2,230,143 | 2,342,000 | (34,900)     | 2,307,100 | 76,957   | 96.66%    |
| Payroll Taxes                | 158,771   | 172,200   |              | 172,200   | 13,429   | 92.20%    |
| Workers' Compensation        | 3,410     | 3,900     |              | 3,900     | 490      | 87.44%    |
| Employee Insurance           | 358,668   | 376,500   |              | 376,500   | 17,832   | 95.26%    |
| Retirement                   | 100,541   | 114,600   |              | 114,600   | 14,059   | 87.73%    |
| Dues & Subscriptions         | 5,632     | 6,500     |              | 6,500     | 868      | 86.65%    |
| Seminars & Conventions       | 3,785     | 6,500     |              | 6,500     | 2,715    | 58.23%    |
| Travel - Lodging             | 14,315    | 15,000    |              | 15,000    | 685      | 95.43%    |
| Travel - Air Fare            | 5,726     | 7,500     |              | 7,500     | 1,774    | 76.35%    |
| Travel - Auto                | 22,948    | 30,000    |              | 30,000    | 7,052    | 76.49%    |
| Meals                        | 11,134    | 8,000     | 4,000        | 12,000    | 866      | 92.78%    |
| Travel Miscellaneous         | 2,428     | 1,000     | 900          | 1,900     | (528)    | 127.79%   |
| Federation Director Travel   | 25,866    | 33,000    |              | 33,000    | 7,134    | 78.38%    |
| Contract Services            | 807       | 8,500     | (3,000)      | 5,500     | 4,693    | 14.67%    |
| Decorations                  | 190       | 500       |              | 500       | 310      | 38.00%    |
| Equipment Rental             | 225       | 500       |              | 500       | 275      | 45.00%    |
| Facility or Booth Rental     | -         | 500       |              | 500       | 500      | 0.00%     |
| Perishables                  | 10,277    | 8,000     | 2,500        | 10,500    | 223      | 97.88%    |
| Photography/Slides/Video     | 142       | 500       |              | 500       | 358      | 28.40%    |
| Postage & Freight            | 3,200     | 3,300     |              | 3,300     | 100      | 96.97%    |
| Printing & Printed Materials | 7,264     | 8,500     |              | 8,500     | 1,236    | 85.46%    |
| Shipping Supplies            | 2,318     | 3,000     |              | 3,000     | 682      | 77.27%    |
| Supplies                     | 1,581     | 3,000     |              | 3,000     | 1,419    | 52.70%    |
| Utilities                    | 26,409    | 27,500    |              | 27,500    | 1,091    | 96.03%    |
| Building Maintenance         | 56,217    | 67,000    |              | 67,000    | 10,783   | 83.91%    |
| Telephone                    | 18,231    | 20,700    |              | 20,700    | 2,469    | 88.07%    |
| Depreciation                 | 99,547    | 112,000   |              | 112,000   | 12,453   | 88.88%    |
| General Insurance            | 46,338    | 48,200    |              | 48,200    | 1,862    | 96.14%    |
| General Taxes                | 110,670   | 89,000    | 22,000       | 111,000   | 330      | 99.70%    |
| Office Equipment Rental      | 9,848     | 11,200    |              | 11,200    | 1,352    | 87.93%    |
| Office Equip & Software      | 44,224    | 41,100    |              | 41,100    | (3,124)  | 107.60%   |
| Vehicle Repair & Maint.      | 8,186     | 8,500     | 5,000        | 13,500    | 5,314    | 60.64%    |
| Office Expense               | 17,523    | 18,000    |              | 18,000    | 477      | 97.35%    |
| Kitchen Supplies             | 1,286     | 1,000     | 500          | 1,500     | 214      | 85.73%    |
| Professional Services        | 124,903   | 122,600   | 3,000        | 125,600   | 697      | 99.45%    |
| USDA Oversight               | 14,796    | 15,000    |              | 15,000    | 204      | 98.64%    |
| Expense Allocation           | (63,041)  | (77,800)  |              | (77,800)  | (14,759) | 81.03%    |
|                              | 3,484,507 | 3,657,000 | -            | 3,657,000 | 172,493  | 95.28%    |

### TBC ACTION ITEM: B Financial Reports

#### Action Item:

Review and accept the year-to-date financial statements through April 2023 as presented by the Audit & Budget Committee.

#### **Background:**

The April financial statements are presented using the modified cash basis of accounting. The financial statements present year-to-date results of operations and include a schedule showing expenses paid with funding provided by TBC and expenses paid with funding provided by BPRCT.

#### **Rationale:**

Directors must routinely review, understand, and accept the financial reports of TBC.

#### **Financial Impact:**

None

#### Staff Impact:

Approximately 16 hours per month to prepare financial statements and management reports.



#### To: Board of Directors

From: Michael Loeffler

#### Re: April 2023 Financial Statements

This packet includes the TBC financial statements and related schedules prepared on the modified cash basis for April 2023. Items to note follow:

#### **Statements of Activities - Comparative**

Checkoff revenues for April 2023 are roughly \$12,000 and \$13,000 less than Checkoff revenues in April 2022 and 2021, respectively. Year-to-date Checkoff revenues for FY23 are \$61,000 less than year-to-date revenues for FY22 and \$39,000 greater than year-to-date revenues in FY21.

Foodservice expenses in April 2023 are unusually high due to payments during the month for Beef. It's What's For Dinner 300 and Dallas Restaurant Week-related expenses. Export Market Development expenses in April 2023 include a reimbursement to the U.S. Meat Export Federation for programs they conducted earlier in the fiscal year.

Administration and Program Implementation expenses were lower in April 2023 than in the other two years because only two pay periods fell in April 2023, while three pay periods fell in April 2022 and 2021. Since TBC pays payroll bi-weekly and we prepare financial statements on a modified cash basis, two months in the year will have three pay periods, while the remaining months will have two.

#### **Monthly Collection Summary**

Checkoff revenues for April 2023 are \$65,537, greater than the amount budgeted for the month. Year-to-date revenues are now \$208,649, or 7.4% greater than the year-to-date budget.

# TEXAS BEEF COUNCIL **Statements of Financial Position**

(Modified Cash Basis)

|  | 4/30/23 |             | 4/30/22         | 4/30/21 |             |
|--|---------|-------------|-----------------|---------|-------------|
| ASSETS                                     |         |             |                 |         |             |
| Current Assets                             |         |             |                 |         |             |
| Cash and Cash Equivalents                  | \$      | 697,461     | \$<br>1,045,731 | \$      | 1,744,107   |
| Investments                                |         | 1,946,900   | 1,368,161       |         | -           |
| Accounts Receivable                        |         |             |                 |         |             |
| Beef Promotion & Research Council of Texas |         | 592,577     | 620,990         |         | 736,408     |
| Other                                      |         | 8,503       | 4,524           |         | 6,117       |
| Prepaid Expenses                           |         | 45,810      | 62,869          |         | 51,307      |
| Inventory                                  |         | 377,308     | <br>375,658     |         | 390,855     |
| Total Current Assets                       |         | 3,668,559   | 3,477,933       |         | 2,928,794   |
| Fixed Assets                               |         |             |                 |         |             |
| Furniture & Fixtures                       |         | 196,044     | 203,056         |         | 190,226     |
| Equipment & Supplies                       |         | 289,181     | 317,258         |         | 260,336     |
| Automobiles                                |         | 495,480     | 431,800         |         | 431,800     |
| Website Development                        |         | 421,107     | -               |         | -           |
| Building, Land, & Improvements             |         | 2,033,882   | <br>2,009,694   |         | 1,989,470   |
|  |         | 3,435,694   | <br>2,961,808   |         | 2,871,832   |
| Less Accumulated Depreciation              |         | (2,258,481) | <br>(2,156,703) |         | (2,109,082) |
|  |         | 1,177,213   | <br>805,105     |         | 762,750     |
|  | \$      | 4,845,772   | \$<br>4,283,038 | \$      | 3,691,544   |
| LIABILITIES & NET ASSETS                   |         |             |                 |         |             |
| Current Liabilities                        |         |             |                 |         |             |
| Accounts Payable                           |         |             |                 |         |             |
| Trade                                      | \$      | 188,431     | \$<br>154,751   | \$      | 138,524     |
| Beef Promotion & Research Council of Texas |         | 846,507     | 872,715         |         | 919,771     |
| Other States                               |         | 66,274      | 71,998          |         | 81,335      |
| Cattlemen's Beef Board                     |         | 417,992     | 429,296         |         | 437,767     |
| National Program Investments               |         | -           | -               |         | -           |
| Deferred Revenue                           |         | 4,806       | 4,491           |         | 11,223      |
| Total Current Liabilities                  |         | 1,524,010   | 1,533,251       |         | 1,588,620   |
| Net Assets                                 |         |             |                 |         |             |
| Unrestricted net assets                    |         | 3,321,762   | <br>2,749,787   |         | 2,102,924   |
|  | \$      | 4,845,772   | \$<br>4,283,038 | \$      | 3,691,544   |

#### TEXAS BEEF COUNCIL Statements of Activities (Modified Cash Basis)

|                                      | One Mon      | th Period Ended | April 2023   | Year-to-Date Through April 2023 |              |              |  |
|--------------------------------------|--------------|-----------------|--------------|---------------------------------|--------------|--------------|--|
|                                      | TBC Funded   | BPRCT Funded    | Total        | TBC Funded                      | BPRCT Funded | Total        |  |
| REVENUES                             |              |                 |              |                                 |              |              |  |
| Checkoff Revenues                    |              |                 |              |                                 |              |              |  |
| Texas Checkoff Revenues              | \$ 364,920   | \$-             | \$ 364,920   | \$ 2,572,776                    | \$-          | \$ 2,572,776 |  |
| Out-of-State Checkoff Revenues       | 55,513       | -               | 55,513       | 460,730                         | -            | 460,730      |  |
| Late Fee Income                      | 105          | -               | 105          | 3,382                           | -            | 3,382        |  |
|                                      | 420,538      | -               | 420,538      | 3,036,888                       | -            | 3,036,888    |  |
| BPRCT Contract Revenues              |              |                 |              |                                 |              |              |  |
| BPRCT Contract Revenues              | -            | 592,577         | 592,577      | -                               | 4,725,794    | 4,725,794    |  |
| Other Revenues                       |              |                 |              |                                 |              |              |  |
| Interest Revenues                    | 11,597       | -               | 11,597       | 72,608                          | -            | 72,608       |  |
| Other Revenues                       | -            | -               | -            | 5,150                           | -            | 5,150        |  |
|                                      | 11,597       | -               | 11,597       | 77,758                          | -            | 77,758       |  |
| BLT Store                            |              |                 |              |                                 |              |              |  |
| Sales, Net of Discounts              | 7,284        |                 | 7,284        | 28,694                          | -            | 28,694       |  |
| Cost of Goods Sold & Direct Expense  | (12,360)     |                 | (12,360)     | (37,556)                        | -            | (37,556)     |  |
|                                      | (5,076)      | -               | (5,076)      | (8,862)                         | -            | (8,862)      |  |
|                                      | 427,059      | 592,577         | 1,019,636    | 3,105,784                       | 4,725,794    | 7,831,578    |  |
| EXPENSES                             |              |                 |              |                                 |              |              |  |
| National & State Program Investments |              |                 |              |                                 |              |              |  |
| Federation of State Beef Councils    | 350,000      | -               | 350,000      | 720,000                         | -            | 720,000      |  |
| U.S. Meat Export Federation          | 400,000      | -               | 400,000      | 800,000                         | -            | 800,000      |  |
| Texas CattleWomen                    | -            | -               | -            | 594                             | -            | 594          |  |
|                                      | 750,000      | -               | 750,000      | 1,520,594                       | -            | 1,520,594    |  |
| Marketing                            |              |                 |              |                                 |              |              |  |
| Consumer Marketing                   | 34,232       | 211,821         | 246,053      | 382,245                         | 2,370,316    | 2,752,561    |  |
| Nutrition & Health                   | 21,489       | 139,676         | 161,165      | 136,577                         | 887,622      | 1,024,199    |  |
|                                      | 55,721       | 351,497         | 407,218      | 518,822                         | 3,257,938    | 3,776,760    |  |
| Beef Resources                       |              |                 |              |                                 |              |              |  |
| Channel Marketing                    |              |                 |              |                                 |              |              |  |
| Retail                               | 781          | 5,064           | 5,845        | 17,568                          | 114,149      | 131,717      |  |
| Foodservice                          | 10,889       | 70,780          | 81,669       | 56,073                          | 364,429      | 420,502      |  |
| Issues & Reputation Management       | 1,628        | 8,216           | 9,844        | 8,040                           | 48,294       | 56,334       |  |
| Producer Communications              | 9,481        | 63,479          | 72,960       | 69,302                          | 450,390      | 519,692      |  |
| Beef Quality & Beef Safety           | 1,753        | 13,102          | 14,855       | 13,004                          | 101,125      | 114,129      |  |
| Export Market Development            | 8,058        | 30,201          | 38,259       | 15,576                          | 36,904       | 52,480       |  |
|                                      | 32,590       | 190,842         | 223,432      | 179,563                         | 1,115,291    | 1,294,854    |  |
| Collections & Compliance             |              |                 |              |                                 |              |              |  |
| Collection & Compliance Activities   | 10,856       | 14,538          | 25,394       | 92,259                          | 119,602      | 211,861      |  |
| Administration                       |              |                 |              |                                 |              |              |  |
| Administration                       | 38,204       | 35,700          | 73,904       | 253,659                         | 232,963      | 486,622      |  |
|                                      | 887,371      | 592,577         | 1,479,948    | 2,564,897                       | 4,725,794    | 7,290,691    |  |
| TOTAL INCREASE IN NET ASSETS         | \$ (460,312) | \$-             | \$ (460,312) | \$ 540,887                      | \$-          | \$ 540,887   |  |

# TEXAS BEEF COUNCIL Statements of Activities – Comparative

|                                    | One Month Period Ended |              |              | Yea          | Year-to-Date Through |              |  |  |
|------------------------------------|------------------------|--------------|--------------|--------------|----------------------|--------------|--|--|
|                                    | 4/30/23                | 4/30/22      | 4/30/21      | 4/30/23      | 4/30/22              | 4/30/21      |  |  |
| REVENUES                           |                        |              |              |              |                      |              |  |  |
| Checkoff Revenues                  |                        |              |              |              |                      |              |  |  |
| Texas Checkoff Revenues            | \$ 364,920             | \$ 386,947   | \$ 396,866   | \$ 2,572,776 | \$ 2,674,388         | \$ 2,618,088 |  |  |
| Out-of-State Checkoff Revenues     | 55,513                 | 44,988       | 35,854       | 460,730      | 418,770              | 376,117      |  |  |
| Late Fee Income                    | 105                    | 290          | 960          | 3,382        | 4,904                | 3,988        |  |  |
|                                    | 420,538                | 432,225      | 433,680      | 3,036,888    | 3,098,062            | 2,998,193    |  |  |
| BPRCT Contract Revenues            |                        |              |              |              |                      |              |  |  |
| BPRCT Contract Revenues            | 592,577                | 620,990      | 736,408      | 4,725,794    | 4,288,847            | 3,848,365    |  |  |
| Other Revenues                     |                        |              |              |              |                      |              |  |  |
| Interest Revenues                  | 11,597                 | 509          | 35           | 72,608       | 1,308                | 231          |  |  |
| Other Revenues                     | -                      | -            | -            | 5,150        | -                    | -            |  |  |
|                                    | 11,597                 | 509          | 35           | 77,758       | 1,308                | 231          |  |  |
| BLT Store                          |                        |              |              |              |                      |              |  |  |
| Sales, Net of Discounts            | 7,284                  | 1,106        | 1,273        | 28,694       | 18,926               | 12,871       |  |  |
| Cost of Sales and Direct Expenses  | (12,360)               | (3,079)      | (4,448)      | (37,556)     | (25,848)             | (23,945)     |  |  |
|                                    | (5,076)                | (1,973)      | (3,175)      | (8,862)      | (6,922)              | (11,074)     |  |  |
|                                    | 1,019,636              | 1,051,751    | 1,166,948    | 7,831,578    | 7,381,295            | 6,835,715    |  |  |
| EXPENSES                           |                        |              |              |              |                      |              |  |  |
| National & State Program Investme  | nts                    |              |              |              |                      |              |  |  |
| Federation of State Beef Councils  | 350,000                | 350,000      | 350,000      | 720,000      | 700,000              | 700,000      |  |  |
| U.S. Meat Export Federation        | 400,000                | 400,000      | 399,000      | 800,000      | 800,000              | 798,000      |  |  |
| Texas CattleWomen                  | -                      | 653          | -            | 594          | 1,203                | -            |  |  |
|                                    | 750,000                | 750,653      | 749,000      | 1,520,594    | 1,501,203            | 1,498,000    |  |  |
| Marketing                          |                        |              |              |              |                      |              |  |  |
| Consumer Marketing                 | 180,997                | 197,049      | 316,698      | 2,259,165    | 2,030,558            | 1,760,571    |  |  |
| Nutrition & Health                 | 135,708                | 108,472      | 154,689      | 858,228      | 697,794              | 707,225      |  |  |
| Program Implementation             | 90,513                 | 120,195      | 103,416      | 659,367      | 659,777              | 597,635      |  |  |
|                                    | 407,218                | 425,716      | 574,803      | 3,776,760    | 3,388,129            | 3,065,431    |  |  |
| Beef Resources                     |                        |              |              |              |                      |              |  |  |
| Channel Marketing                  |                        |              |              |              |                      |              |  |  |
| Retail                             | 272                    | 14,324       | 10,915       | 68,013       | 33,344               | 21,052       |  |  |
| Foodservice                        | 59,765                 | 23,327       | 18,629       | 237,669      | 154,244              | 139,260      |  |  |
| Issues & Reputation Management     | 1,449                  | 4,022        | 88           | 10,597       | 16,564               | 3,563        |  |  |
| Producer Communications            | 49,946                 | 74,783       | 84,232       | 299,592      | 367,875              | 315,889      |  |  |
| Beef Quality & Beef Safety         | 4,164                  | 3,720        | 767          | 33,773       | 59,936               | 21,728       |  |  |
| Export Market Development          | 35,969                 | (231)        | -            | 38,356       | 2,311                | 17,847       |  |  |
| Program Implementation             | 71,867                 | 92,064       | 93,210       | 606,854      | 514,151              | 475,401      |  |  |
|                                    | 223,432                | 212,009      | 207,841      | 1,294,854    | 1,148,425            | 994,740      |  |  |
| Collections & Compliance           |                        |              |              |              |                      |              |  |  |
| Collection & Compliance Activities | 6,070                  | 5,581        | 5,570        | 45,087       | 28,268               | 21,878       |  |  |
| Program Implementation             | 19,324                 | 33,518       | 19,040       | 166,774      | 123,210              | 111,914      |  |  |
|                                    | 25,394                 | 39,099       | 24,610       | 211,861      | 151,478              | 133,792      |  |  |
| Administration                     |                        |              |              |              |                      |              |  |  |
| Administration                     | 73,903                 | 78,305       | 88,160       | 486,622      | 460,573              | 529,218      |  |  |
|                                    | 1,479,947              | 1,505,782    | 1,644,414    | 7,290,691    | 6,649,808            | 6,221,181    |  |  |
| TOTAL INCREASE IN NET ASSETS       | \$ (460,311)           | \$ (454,031) | \$ (477,466) | \$ 540,887   | \$ 731,487           | \$ 614,534   |  |  |

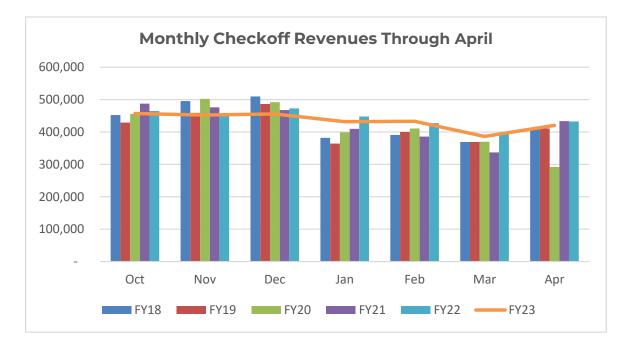
# **TEXAS BEEF COUNCIL Statement of Activities – Actual vs Budget**

(Modified Cash Basis)

|                                      | (MUUIIIEU La | 1511 D <b>a</b> | 515)        |    |            |          |
|--------------------------------------|--------------|-----------------|-------------|----|------------|----------|
|                                      |              | Y               | ear-to-Date |    | Annual     |          |
|                                      | % Rev        |                 | 4/30/23     |    | Budget     | % Budget |
| Percent of year expired              |              |                 |             |    |            | 58.33%   |
| REVENUES                             |              |                 |             |    |            |          |
| Checkoff Revenues                    |              |                 |             |    |            |          |
| Texas Checkoff Revenues              | 32.85%       | \$              | 2,572,776   | \$ | 4,160,567  | 61.84%   |
| Out-of-State Checkoff Revenues       | 5.88%        | Ψ               | 460,730     | Ψ  | 739,433    | 62.31%   |
| Late Fee Income                      | 0.04%        |                 | 3,382       |    |            | 0.00%    |
|                                      | 38.78%       |                 | 3,036,888   |    | 4,900,000  | 61.98%   |
| BPRCT Contract Revenues              | 00.7070      |                 | 0,000,000   |    | 1,000,000  | 01.0070  |
| BPRCT Contract Revenues              | 60.34%       |                 | 4,725,794   |    | 9,713,700  | 48.65%   |
| Other Revenues                       |              |                 |             |    |            |          |
| Interest Revenues                    | 0.93%        |                 | 72,608      |    | 20,000     | 363.04%  |
| Other Revenues                       | 0.07%        |                 | 5,150       |    | 2,000      | 0.00%    |
|                                      | 0.99%        |                 | 77,758      |    | 22,000     | 353.45%  |
| BLT Store                            |              |                 |             |    |            |          |
| Sales, Net of Discounts              | 0.37%        |                 | 28,694      |    | -          | 0.00%    |
| Cost of Goods Sold & Direct Expense  | -0.48%       |                 | (37,556)    |    | -          | 0.00%    |
|                                      | -0.11%       |                 | (8,862)     |    | (20,000)   | 0.00%    |
|                                      | 100.00%      |                 | 7,831,578   |    | 14,615,700 | 53.58%   |
| EXPENSES                             |              |                 |             |    |            |          |
| National & State Program Investments |              |                 |             |    |            |          |
| Federation of State Beef Councils    | 9.19%        |                 | 720,000     |    | 1,400,000  | 51.43%   |
| U.S. Meat Export Federation          | 10.22%       |                 | 800,000     |    | 1,600,000  | 50.00%   |
| Texas CattleWomen                    | 0.01%        |                 | 594         |    | 20,000     | 2.97%    |
|                                      | 19.42%       |                 | 1,520,594   |    | 3,020,000  | 50.35%   |
| Direct Program Expenses              |              |                 |             |    |            |          |
| Marketing                            |              |                 |             |    |            |          |
| Consumer Marketing                   | 28.85%       |                 | 2,259,165   |    | 4,514,500  | 50.04%   |
| Nutrition & Health                   | 10.96%       |                 | 858,228     |    | 1,724,000  | 49.78%   |
|                                      | 39.81%       |                 | 3,117,393   |    | 6,238,500  | 49.97%   |
| Beef Resources                       |              |                 |             |    |            |          |
| Channel Marketing                    |              |                 |             |    |            |          |
| Retail                               | 0.87%        |                 | 68,013      |    | 251,000    | 27.10%   |
| Foodservice                          | 3.03%        |                 | 237,669     |    | 440,500    | 53.95%   |
| Issues & Reputation Management       | 0.14%        |                 | 10,597      |    | 131,000    | 8.09%    |
| Producer Communications              | 3.83%        |                 | 299,592     |    | 473,000    | 63.34%   |
| Beef Quality & Beef Safety           | 0.43%        |                 | 33,773      |    | 98,000     | 34.46%   |
| Export Market Development            | 0.49%        |                 | 38,356      |    | 430,000    | 8.92%    |
|                                      | 8.78%        |                 | 688,000     |    | 1,823,500  | 37.73%   |
| Collection & Compliance Activities   | 0.58%        |                 | 45,087      |    | 97,000     | 46.48%   |
|                                      | 49.17%       |                 | 3,850,480   |    | 8,159,000  | 47.19%   |
| Program Implementation               | 24.51%       |                 | 1,919,617   |    | 3,657,000  | 52.49%   |
|                                      | 93.09%       |                 | 7,290,691   |    | 14,836,000 | 49.14%   |
| TOTAL INCREASE IN NET ASSETS         | 6.91%        | \$              | 540,887     | \$ | (220,300)  | -245.52% |
|                                      |              |                 |             |    |            |          |

## TEXAS BEEF COUNCIL Monthly Federal Checkoff Summary by Producer Type (Modified Cash Basis)

| Item Description                 | Oct       | Nov       | Dec       | Jan       | Feb       | Mar       | Apr       | FY23 Total  | Pct.  |
|----------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-------------|-------|
| Dealers                          | 55,600    | 50,194    | 46,044    | 50,474    | 68,713    | 42,934    | 64,028    | 377,987     | 6.2%  |
| Feedyards                        | 52,344    | 55,150    | 50,306    | 56,765    | 44,589    | 48,710    | 56,520    | 364,384     | 6.0%  |
| Individuals                      | 5,448     | 4,262     | 10,089    | 6,479     | 4,204     | 6,706     | 5,929     | 43,117      | 0.7%  |
| Markets                          | 313,376   | 386,919   | 328,741   | 213,406   | 333,235   | 232,229   | 282,463   | 2,090,369   | 34.5% |
| Packers                          | 330,986   | 319,596   | 366,630   | 289,985   | 304,693   | 329,316   | 315,808   | 2,257,014   | 37.2% |
|                                  | 757,754   | 816,121   | 801,810   | 617,109   | 755,434   | 659,895   | 724,748   | 5,132,871   | 84.7% |
| Late Fees                        | 1,021     | 299       | 83        | 1,179     | 3,773     | 202       | 210       | 6,767       | 0.1%  |
| State of Origin In               | 146,137   | 106,454   | 157,575   | 170,570   | 116,223   | 113,474   | 111,026   | 921,459     | 15.2% |
| Collections for Texas            | 904,912   | 922,874   | 959,468   | 788,858   | 875,430   | 773,571   | 835,984   | 6,061,097   | 100%  |
| Less Payable to CBB              | (452,456) | (461,437) | (479,734) | (394,429) | (437,715) | (386,786) | (417,992) | (3,030,549) | 50.0% |
| TBC Collections Deferred Revenue | 452,456   | 461,437   | 479,734   | 394,429   | 437,715   | 386,785   | 417,992   | 3,030,548   |       |
| Adjustment                       | 4,602     | (8,844)   | (24,193)  | 37,715    | (4,935)   | (551)     | 2,546     | 6,340       |       |
| Revenue Recognized               | 457,058   | 452,593   | 455,541   | 432,144   | 432,780   | 386,234   | 420,538   | 3,036,888   |       |
| Budget                           | 525,572   | 444,202   | 449,313   | 357,158   | 364,859   | 332,134   | 355,001   | 2,828,239   |       |
| Budget Variance                  | (68,514)  | 8,391     | 6,228     | 74,986    | 67,921    | 54,100    | 65,537    | 208,649     | 7.4%  |
| State of Origin Out              | 76,850    | 66,037    | 60,170    | 69,532    | 61,751    | 69,794    | 66,650    | 470,784     | 8%    |



# **TEXAS BEEF COUNCIL** Monthly Federal Checkoff Collection Comparison by Producer Type (Modified Cash Basis)

#### Year-to-date collections through April

|                              |             | F١          | (23 vs FY22 |         |           |            |                     |
|------------------------------|-------------|-------------|-------------|---------|-----------|------------|---------------------|
|                              |             | Amount      |             | D       | ercentage |            | Percent<br>Increase |
| Item Description             | FY23        | FY22        | Difference  | FY23    | FY22      | Difference | (Decrease)          |
| Dealers                      | 377,987     | 425,211     | (47,224)    | 6.24%   | 6.87%     | -0.6%      | -11.11%             |
| Feedyards                    | 364,384     | 403,986     | (39,602)    | 6.01%   | 6.53%     | -0.5%      | -9.80%              |
| Individuals                  | 43,117      | 46,739      | (3,622)     | 0.71%   | 0.76%     | 0.0%       | -7.75%              |
| Markets                      | 2,090,369   | 2,188,611   | (98,242)    | 34.49%  | 35.37%    | -0.9%      | -4.49%              |
| Packers                      | 2,257,014   | 2,275,867   | (18,853)    | 37.24%  | 36.78%    | 0.5%       | -0.83%              |
|                              | 5,132,871   | 5,340,414   | (207,543)   | 84.69%  | 86.31%    | -1.6%      | -3.89%              |
| Late Payment Fees            | 6,767       | 9,807       | (3,040)     | 0.11%   | 0.16%     | 0.0%       | -31.00%             |
| State of Origin In           | 921,459     | 837,541     | 83,918      | 15.20%  | 13.54%    | 1.7%       | 10.02%              |
| <b>Collections for Texas</b> | 6,061,097   | 6,187,762   | (126,665)   | 100.00% | 100.00%   | 0.0%       | -2.05%              |
| Less Payable to CBB          | (3,030,549) | (3,093,882) | 63,333      |         |           |            |                     |
| TBC Collections              | 3,030,548   | 3,093,880   | (63,333)    |         |           |            |                     |
| Deferred Revenue             |             |             |             |         |           |            |                     |
| Adjustment                   | 6,340       | 4,182       |             |         |           |            |                     |
| <b>Revenue Recognized</b>    | 3,036,888   | 3,098,062   |             |         |           |            |                     |
| Budgeted Amount              | 2,828,239   | 2,881,086   |             |         |           |            |                     |
| Budget Variance              | 208,649     | 216,976     |             |         |           |            |                     |
| State of Origin Out          | 470,784     | 558,632     |             |         |           |            |                     |

#### FY23 vs 5 Year Average

|                           |             | Amount      |            |         | Percentage |            | Percent<br>Increase |
|---------------------------|-------------|-------------|------------|---------|------------|------------|---------------------|
| Item Description          | FY23        | 5 Yr Avg    | Difference | FY23    | 5 Yr Avg   | Difference | (Decrease)          |
| Dealers                   | 377,987     | 407,847     | (29,860)   | 6.24%   | 6.83%      | -0.6%      | -7.90%              |
| Feedyards                 | 364,384     | 332,841     | 31,543     | 6.01%   | 5.57%      | 0.4%       | 8.66%               |
| Individuals               | 43,117      | 46,185      | (3,068)    | 0.71%   | 0.77%      | -0.1%      | -7.12%              |
| Markets                   | 2,090,369   | 2,090,364   | 5          | 34.49%  | 35.01%     | -0.5%      | 0.00%               |
| Packers                   | 2,257,014   | 2,342,384   | (85,370)   | 37.24%  | 39.23%     | -2.0%      | -3.78%              |
|                           | 5,132,871   | 5,219,621   | (86,750)   | 84.69%  | 87.41%     | -2.7%      | -1.69%              |
| Late Payment Fees         | 6,767       | 9,296       | (2,529)    | 0.11%   | 0.16%      | 0.0%       | -37.37%             |
| State of Origin In        | 921,459     | 742,352     | 179,107    | 15.20%  | 12.43%     | 2.8%       | 19.44%              |
| Collections for Texas     | 6,061,097   | 5,971,269   | 89,828     | 100.00% | 100.00%    | 0.0%       | 1.48%               |
| Less Payable to CBB       | (3,030,549) | (2,985,635) | (44,914)   |         |            |            |                     |
| TBC Collections           | 3,030,548   | 2,985,634   | 44,914     |         |            |            |                     |
| Deferred Revenue          |             |             |            |         |            |            |                     |
| Adjustment                | 6,340       | 3,438       |            |         |            |            |                     |
| <b>Revenue Recognized</b> | 3,036,888   | 2,989,072   |            |         |            |            |                     |
| Budgeted Amount           | 2,828,239   | 2,950,733   |            |         |            |            |                     |
| Budget Variance           | 208,649     | 38,339      |            |         |            |            |                     |
| State of Origin Out       | 470,784     | 552,158     |            |         |            |            |                     |

# TBC/BPRCT EXPENSE ALLOCATIONS

# YEAR-TO-DATE THROUGH APRIL 30, 2023

|            |        |        |                                 | Allocation | ation    |              |                         |              |            |                        |            |              |            |              |
|------------|--------|--------|---------------------------------|------------|----------|--------------|-------------------------|--------------|------------|------------------------|------------|--------------|------------|--------------|
|            |        |        |                                 | Percentage | ntage    | Direct       | Direct Program Expenses | enses        | Progra     | Program Implementation | ation      |              | Total      |              |
| ď          | Dept   | Tactic | Tactic Description              | TBC        | BPRCT    | Total        | TBC                     | BPRCT        | Total      | TBC                    | BPRCT      | Total        | TBC        | BPRCT        |
| Ņ          | 2100 2 | 2197   | TBC Administration              | 100.000%   | 0.000%   |              | ·                       | ,            | 20,099.09  | 20,099.09              |            | 20,099.09    | 20,099.09  |              |
| ί          |        | 2198   | <b>BPRCT</b> Administration     | 0.000%     | 100.000% | ·            | ·                       | 1            | 2,846.02   | •                      | 2,846.02   | 2,846.02     | •          | 2,846.02     |
| Ņ          | 2100 2 | 2199   | Combined Administration         | 50.000%    | 50.000%  |              | ı                       | 1            | 308,703.29 | 154,351.64             | 154,351.65 | 308,703.29   | 154,351.64 | 154,351.65   |
|            |        |        | Administration                  |            |          | 1            | ı                       | 1            | 331,648.40 | 174,450.73             | 157,197.67 | 331,648.40   | 174,450.73 | 157,197.67   |
| ä          |        | 2297   | TBC Accounting                  | 100.000%   | 0.000%   | I            | 1                       | 1            | 9,358.07   | 9,358.07               | I          | 9,358.07     | 9,358.07   | I            |
| с <b>і</b> |        | 2298   | BPRCT Accounting                | 0.000%     | 100.000% |              |                         |              | 5,903.79   |                        | 5,903.79   | 5,903.79     |            | 5,903.79     |
| ¢,         | 2200 2 | 2299   | Combined Accounting             | 50.000%    | 50.000%  | ı            | ı                       | 1            | 139,716.68 | 69,858.34              | 69,858.34  | 139,716.68   | 69,858.34  | 69,858.34    |
|            |        |        | Accounting                      |            |          | I            | ı                       | •            | 154,978.54 | 79,216.41              | 75,762.13  | 154,978.54   | 79,216.41  | 75,762.13    |
| Ń          |        | 2311   | Collection Activities           | 50.000%    | 50.000%  | 31,770.92    | 15,885.46               | 15,885.46    | 51,938.31  | 25,969.15              | 25,969.16  | 83,709.23    | 41,854.61  | 41,854.62    |
| Ń          | 2300 2 | 2312   | Compliance Activities           | 50.000%    | 50.000%  | 25.63        | 12.82                   | 12.81        | 9,446.27   | 4,723.13               | 4,723.14   | 9,471.90     | 4,735.95   | 4,735.95     |
| Ń          | 2300 2 | 2313   | Field Staff Activities          | 50.000%    | 50.000%  | 12,616.52    | 6,308.26                | 6,308.26     | 38,275.67  | 19,137.83              | 19,137.84  | 50,892.19    | 25,446.09  | 25,446.10    |
| Ń          |        | 2314   | Texas Checkoff Refunds          | 0.000%     | 100.000% | 673.96       | ı                       | 673.96       | 13,117.14  | I                      | 13,117.14  | 13,791.10    | ı          | 13,791.10    |
| Ń          |        | 2397   | TBC Program Implementation      | 100.000%   | 0.000%   | ·            |                         |              | '          |                        |            |              |            | •            |
| Ń          |        | 2398   | BPRCT Program Implementation    | 0.000%     | 100.000% |              |                         | '            | 70.24      |                        | 70.24      | 70.24        |            | 70.24        |
| Ń          | 2300 2 | 2399   | Combined Program Implementation | 37.500%    | 62.500%  |              |                         |              | 53,928.30  | 20,223.11              | 33,705.19  | 53,928.30    | 20,223.11  | 33,705.19    |
|            |        |        | Collections & Compliance        |            |          | 45,087.03    | 22,206.54               | 22,880.49    | 166,775.93 | 70,053.22              | 96,722.71  | 211,862.96   | 92,259.76  | 119,603.20   |
| ო          |        | 3111   | Retail Education                | 13.335%    | 86.665%  | 7,639.68     | 1,018.75                | 6,620.93     | 14,743.57  | 1,966.05               | 12,777.52  | 22,383.25    | 2,984.80   | 19,398.45    |
| e          |        | 3112   | Industry Meetings & Planning    | 13.335%    | 86.665%  | 3,122.63     | 416.40                  | 2,706.23     | 7,673.94   | 1,023.32               | 6,650.62   | 10,796.57    | 1,439.72   | 9,356.85     |
| ო          |        | 3131   | Retail Engagement               | 13.335%    | 86.665%  | 57,250.96    | 7,634.41                | 49,616.55    | 31,471.82  | 4,196.77               | 27,275.05  | 88,722.78    | 11,831.18  | 76,891.60    |
|            | 3100 3 | 3199   | Combined Program Implementation | 13.335%    | 86.665%  |              |                         |              | 9,811.45   | 1,308.36               | 8,503.09   | 9,811.45     | 1,308.36   | 8,503.09     |
| 22         |        |        | Retail                          |            |          | 68,013.27    | 9,069.56                | 58,943.71    | 63,700.78  | 8,494.50               | 55,206.28  | 131,714.05   | 17,564.06  | 114,149.99   |
| ñ          |        | 3211   | Foodservice Education           | 13.335%    | 86.665%  | 212,078.36   | 28,280.64               | 183,797.72   | 179,273.81 | 23,906.15              | 155,367.66 | 391,352.17   | 52,186.79  | 339,165.38   |
| ñ          | 3200 3 | 3212   | Industry Meetings & Planning    | 13.335%    | 86.665%  | 845.78       | 112.78                  | 733.00       | ı          | I                      | I          | 845.78       | 112.78     | 733.00       |
| õ          | 3200 3 | 3222   | Foodservice Outreach/Promotion  | 13.335%    | 86.665%  | 23,848.48    | 3,180.19                | 20,668.29    | ,          | I                      | I          | 23,848.48    | 3,180.19   | 20,668.29    |
| ന്         | 3200 3 | 3232   | BLC Community Development       | 13.335%    | 86.665%  | 897.25       | 119.65                  | 777.60       | I          | ·                      |            | 897.25       | 119.65     | 777.60       |
| ň          | 3200 3 | 3299   | Combined Program Implementation | 13.335%    | 86.665%  |              |                         |              | 3,559.15   | 474.61                 | 3,084.54   | 3,559.15     | 474.61     | 3,084.54     |
|            |        |        | Foodservice                     |            |          | 237,669.87   | 31,693.26               | 205,976.61   | 182,832.96 | 24,380.76              | 158,452.20 | 420,502.83   | 56,074.02  | 364,428.81   |
| 4          |        | 4111   | Beef Loving Texans Store        | 100.000%   | 0.000%   | 844.19       | 844.19                  | 1            | 16,683.34  | 16,683.34              | I          | 17,527.53    | 17,527.53  | 1            |
| 4          |        | 4112   | Branding & Promotions           | 13.335%    | 86.665%  | 123,130.20   | 16,419.41               | 106,710.79   | 42,588.50  | 5,679.17               | 36,909.33  | 165,718.70   | 22,098.58  | 143,620.12   |
| 4          |        | 4113   | BLT Paid Advertising            | 13.335%    | 86.665%  | 1,456,105.05 | 194,171.52              | 1,261,933.53 | 7,267.43   | 969.11                 | 6,298.32   | 1,463,372.48 | 195,140.63 | 1,268,231.85 |
| 4          |        | 4116   | Industry Meetings & Planning    | 13.335%    | 86.665%  | 4,342.86     | 579.12                  | 3,763.74     | 8,486.12   | 1,131.62               | 7,354.50   | 12,828.98    | 1,710.74   | 11,118.24    |
| 4          |        | 4121   | BLT Earned Media                | 13.335%    | 86.665%  | 95,109.20    | 12,682.81               | 82,426.39    | 3,394.92   | 452.71                 | 2,942.21   | 98,504.12    | 13,135.52  | 85,368.60    |
| 4          |        | 4126   | BLT Content                     | 13.335%    | 86.665%  | 177,581.94   | 23,680.54               | 153,901.40   | 54,788.36  | 7,306.02               | 47,482.34  | 232,370.30   | 30,986.56  | 201,383.74   |
| 4          |        | 4128   | AgriLife Extension Engagement   | 13.335%    | 86.665%  |              | 12.04                   | 78.25        | 923.62     | 123.16                 | 800.46     | 1,013.91     | 135.20     | 878.71       |
| 4          |        | 4131   | BLT Brand Activation            | 13.335%    | 86.665%  |              | 37,058.45               | 240,845.29   | 69,444.07  | 9,260.36               | 60,183.71  | 347,347.81   | 46,318.81  | 301,029.00   |
| 4          |        | 4132   | BLT Social Media                | 13.335%    | 86.665%  |              | 5,425.22                | 35,258.87    | 34,685.61  | 4,625.32               | 30,060.29  | 75,369.70    | 10,050.54  | 65,319.16    |
| 4          |        | 4133   | Information Dissemination       | 13.335%    | 86.665%  | 83,373.27    | 11,117.82               | 72,255.45    | 2,282.98   | 304.44                 | 1,978.54   | 85,656.25    | 11,422.26  | 74,233.99    |
| 4          | 4100 4 | 4199   | Combined Program Implementation | 13.335%    | 86.665%  |              |                         |              | 252,850.40 | 33,717.59              | 219,132.81 | 252,850.40   | 33,717.59  | 219,132.81   |
|            |        |        | Consumer Marketing              |            |          | 2,259,164.83 | 301,991.12              | 1,957,173.71 | 493,395.35 | 80,252.84              | 413,142.51 | 2,752,560.18 | 382,243.96 | 2,370,316.22 |
| 4          | 4200 4 | 4216   | Industry Meetings & Planning    | 13.335%    | 86.665%  | 3,552.61     | 473.74                  | 3,078.87     | 4,691.48   | 625.61                 | 4,065.87   | 8,244.09     | 1,099.35   | 7,144.74     |
| 4          |        | 4222   | Health Professional Outreach    | 13.335%    | 86.665%  | 70,117.98    | 9,350.23                | 60,767.75    | 51,815.81  | 6,909.64               | 44,906.17  | 121,933.79   | 16,259.87  | 105,673.92   |
| 4          |        | 4224   | Medical Office Outreach         | 13.335%    | 86.665%  | 722,498.87   | 96,345.18               | 626,153.69   | 25,538.30  | 3,405.53               | 22,132.77  | 748,037.17   | 99,750.71  | 648,286.46   |
| 4          |        | 4225   | Nutrition Content               | 13.335%    | 86.665%  | 10,813.00    | 1,441.91                | 9,371.09     | 16,661.68  | 2,221.83               | 14,439.85  | 27,474.68    | 3,663.74   | 23,810.94    |
| 4          |        | 4234   | Consumer Nutrition Education    | 13.335%    | 86.665%  | 51,246.14    | 6,833.67                | 44,412.47    | 35,576.73  | 4,744.15               | 30,832.58  | 86,822.87    | 11,577.82  | 75,245.05    |
| 4          | 4200 4 | 4299   | Combined Program Implementation | 13.335%    | 0.000%   |              |                         | 1            | 31,686.24  | 4,225.36               | 27,460.88  | 31,686.24    | 4,225.36   | 27,460.88    |
|            |        |        | Nutrition & Health              |            |          | 858,228.60   | 114,444.73              | 743,783.87   | 165,970.24 | 22,132.12              | 143,838.12 | 1,024,198.84 | 136,576.85 | 887,621.99   |

# TBC/BPRCT EXPENSE ALLOCATIONS

# YEAR-TO-DATE THROUGH APRIL 30, 2023

| L  |                    |        |                                    | Allocation | tion     |              |                         |              |              |                        |              |              |              |              |
|----|--------------------|--------|------------------------------------|------------|----------|--------------|-------------------------|--------------|--------------|------------------------|--------------|--------------|--------------|--------------|
|    |                    |        |                                    | Percentage | tage     | Direct F     | Direct Program Expenses | șnses        | Progran      | Program Implementation | ation        |              | Total        |              |
| _  | Dept               | Tactic | c Tactic Description               | TBC        | BPRCT    | Total        | TBC                     | BPRCT        | Total        | TBC                    | BPRCT        | Total        | TBC          | BPRCT        |
|    |                    |        |                                    |            |          |              |                         |              |              |                        |              |              |              |              |
|    | 5100               | 5111   | Crisis Communications              | 100.000%   | 0.000%   |              |                         |              | 606.46       | 606.46                 |              | 606.46       | 606.46       | ı            |
|    | 5100               | 5112   | Industry Advocacy                  | 13.335%    | 86.665%  | 8,005.35     | 1,067.51                | 6,937.84     | 7,432.40     | 991.11                 | 6,441.29     | 15,437.75    | 2,058.62     | 13,379.13    |
|    | 5100               | 5113   | Issues & Reputation Management     | 13.335%    | 86.665%  | 1,500.00     | 200.02                  | 1,299.98     | 900.90       | 120.13                 | 780.77       | 2,400.90     | 320.15       | 2,080.75     |
|    | 5100               | 5115   | _                                  | 13.335%    | 86.665%  | 1,092.55     | 145.69                  | 946.86       | 6,695.81     | 892.89                 | 5,802.92     | 7,788.36     | 1,038.58     | 6,749.78     |
|    | 5100               | 5199   | Combined Program Implementation    | 13.335%    | 86.665%  |              |                         | ı            | 30,098.43    | 4,013.62               | 26,084.81    | 30,098.43    | 4,013.62     | 26,084.81    |
|    |                    |        | Issues & Reputation Management     |            |          | 10,597.90    | 1,413.22                | 9,184.68     | 45,734.00    | 6,624.21               | 39,109.79    | 56,331.90    | 8,037.43     | 48,294.47    |
|    | 6100               | 6111   | Producer Direct Communications     | 13.335%    | 86.665%  | 77,727.98    | 10,365.02               | 67,362.96    | 151,190.47   | 20,161.24              | 131,029.23   | 228,918.45   | 30,526.26    | 198,392.19   |
|    | 6100               | 6112   | Producer Assets                    | 13.335%    | 86.665%  | 68,969.00    | 9,197.01                | 59,771.99    | 5,925.27     | 790.13                 | 5,135.14     | 74,894.27    | 9,987.14     | 64,907.13    |
|    | 6100               | 6113   | Producer Influencer Communications | 13.335%    | 86.665%  | 28,036.27    | 3,738.63                | 24,297.64    | 9,837.86     | 1,311.88               | 8,525.98     | 37,874.13    | 5,050.51     | 32,823.62    |
|    | 6100               | 6115   | Industry Meetings & Planning       | 13.335%    | 86.665%  | 2,008.07     | 267.78                  | 1,740.29     | 28,831.11    | 3,844.63               | 24,986.48    | 30,839.18    | 4,112.41     | 26,726.77    |
|    | 6100               | 6116   | Producer Earned Media              | 13.335%    | 86.665%  | 12,193.20    | 1,625.96                | 10,567.24    | 2,923.70     | 389.88                 | 2,533.82     | 15,116.90    | 2,015.84     | 13,101.06    |
|    | 6100               | 6117   | Producer Paid Media                | 13.335%    | 86.665%  | 62,136.68    | 8,285.92                | 53,850.76    | ı            | ı                      | I            | 62,136.68    | 8,285.92     | 53,850.76    |
|    | 6100               | 6118   | Producer Strategy                  | 13.335%    | 86.665%  | 48,519.62    | 6,470.09                | 42,049.53    | 10,709.21    | 1,428.07               | 9,281.14     | 59,228.83    | 7,898.16     | 51,330.67    |
|    | 6100               | 6199   | Combined Program Implementation    | 13.335%    | 86.665%  | ı            | ı                       | I            | 10,683.59    | 1,424.66               | 9,258.93     | 10,683.59    | 1,424.66     | 9,258.93     |
|    |                    |        | Producer Communications            |            |          | 299,590.82   | 39,950.41               | 259,640.41   | 220,101.21   | 29,350.49              | 190,750.72   | 519,692.03   | 69,300.90    | 450,391.13   |
|    | 7100               | 7111   | Beef Quality Assurance             | 13.335%    | 86.665%  | 25,823.30    | 3,443.54                | 22,379.76    | 30,692.64    | 4,092.86               | 26,599.78    | 56,515.94    | 7,536.40     | 48,979.54    |
|    | 7100               | 7112   | AgriLife BQA Travel                | 0.000%     | 100.000% | 5,541.09     | ·                       | 5,541.09     |              | ·                      |              | 5,541.09     | ı            | 5,541.09     |
|    | 7100               | 7113   | Industry Meetings & Planning       | 13.335%    | 86.665%  | 2,216.90     | 295.62                  | 1,921.28     | 4,340.47     | 578.80                 | 3,761.67     | 6,557.37     | 874.42       | 5,682.95     |
|    | 7100               | 7131   | Beef Quality & Safety Research     | 13.335%    | 86.665%  | 190.00       | 25.34                   | 164.66       | 976.25       | 130.18                 | 846.07       | 1,166.25     | 155.52       | 1,010.73     |
|    | 7100               | 7199   | Combined Program Implementation    | 10.001%    | 89.999%  | ı            | ·                       | ı            | 44,347.46    | 4,435.30               | 39,912.16    | 44,347.46    | 4,435.30     | 39,912.16    |
| 23 |                    |        | Beef Quality & Beef Safety         |            |          | 33,771.29    | 3,764.50                | 30,006.79    | 80,356.82    | 9,237.14               | 71,119.68    | 114,128.11   | 13,001.64    | 101,126.47   |
|    | 8100               | 8111   | USMEF Programs                     | 13.335%    | 86.665%  | 35,025.25    | 4,670.62                | 30,354.63    | 7,389.30     | 985.36                 | 6,403.94     | 42,414.55    | 5,655.98     | 36,758.57    |
|    | 8100               | 8112   | International Industry Meetings    | 100.000%   | 0.000%   | 3,330.76     | 3,330.76                |              | 6,403.24     | 6,403.24               | ı            | 9,734.00     | 9,734.00     | ı            |
|    | 8100               | 8199   | Combined Program Implementation    | 56.667%    | 43.333%  | ı            | I                       | I            | 331.48       | 187.84                 | 143.64       | 331.48       | 187.84       | 143.64       |
|    |                    |        | Export Market Development          |            |          | 38,356.01    | 8,001.38                | 30,354.63    | 14,124.02    | 7,576.44               | 6,547.58     | 52,480.03    | 15,577.82    | 36,902.21    |
| 0  | <b>Grand Total</b> | Total  |                                    |            |          | 3,850,479.62 | 532,534.72              | 3,317,944.90 | 1,919,618.25 | 511,768.86             | 1,407,849.39 | 5,770,097.87 | 1,044,303.58 | 4,725,794.29 |
|    |                    |        |                                    |            |          |              |                         |              |              |                        |              |              |              |              |

### TBC ACTION ITEM: C Appointment of Nominating Committee

#### Action Item:

#### Approve the nominating committee.

The Chairman nominates the following directors for appointment to the Nominating Committee:

Dan Gattis, Chairman Mark Sustaire Chloe Wilson

#### **Background:**

The <u>TBC Bylaws</u>, <u>Article VI, Committees, Section 3. Nominating Committee</u> reads: "The Chairman shall appoint a Nominating Committee, with approval of the Board, to recommend a candidate(s) for Chairman, Vice Chairman and the Executive Committee. The Nominating Committee shall present its recommendations to the entire Board, by mail or other means of transmittal, at least 10 days before the meeting at which the newly elected officials shall take office. The Nominating Committee shall be composed of three directors which shall include the immediate Past Chairman, unless the immediate Past Chairman is unable or unwilling to serve; provided that no two directors be from the same Qualified Organization."

#### **Rationale:**

The <u>TBC Bylaws, Article V, Officers and Administration, Section 3. Qualification</u> <u>and Election</u> read, in part, as follows: "Officers shall be elected by the Directors, from the current Board, and shall assume office at the end of the meeting at which they are elected." The Nominating Committee shall offer a slate of officers at the last meeting of the fiscal year, typically in August; therefore, it is expedient that the committee be appointed at the June meeting.

#### **Financial Impact:**

None

#### **Staff Impact:**

None

